## **Admin Matrix**

Work Matrix Grade	General Description	Elements
1	Sufficient skills and knowledge to perform work assignments which have substantial routine elements.	<ul> <li>Operate office equipment such as a photocopier or scanner.</li> <li>Responsible for own work under general supervision.</li> <li>Problems to be solved will be clearly identified and solutions will fall into established patterns and procedures.</li> <li>Problems outside the norm will be referred for guidance.</li> <li>Communicating with others includes cooperation with colleagues, the ability to request and provide information.</li> </ul>
2	Skills and knowledge required to carry out general office work, involving varied routine and non-routine procedures.	<ul> <li>Develops the experience to consider the most appropriate process or procedure to follow to take account of changing work circumstances.</li> <li>Responsible for own work under limited supervision.</li> <li>Applies interpretation and judgement to solve problems within established policies and procedures.</li> <li>The role has frequent interactions with others inside and outside the school.</li> <li>Active listening, patience, discretion and tact will be required and persuasion may be necessary from time to time.</li> <li>Difficult situations are generally referred up.</li> <li>Provides occasional mentoring or short-term supervision.</li> </ul>
3	Specialised skills and in-depth knowledge of more complex methods and processes to provide multi-faceted or confidential services.	<ul> <li>The role has substantial independence on a day-to-day basis and will use initiative to identify and resolve problems that may be complex or unusual.</li> <li>Receives or provides complex or sensitive information and may have to utilise a range of different approaches to ensure understanding.</li> <li>Persuasion, influencing and negotiation may be required to diffuse difficult situations.</li> <li>Mentors or train of colleagues or supervision of junior staff may be required.</li> </ul>
4	Provides advanced specialised technical services which are complex in nature within their area of expertise.	<ul> <li>Analyses a wide range of problems before selecting the most appropriate solution/s and have the freedom to resolve these within established policy frameworks.</li> <li>Supervises staff which may include contractors.</li> <li>Provides confidential executive secretarial services.</li> <li>Provides translation from one language to another.</li> <li>Communication skills are a critical element in determining success.</li> <li>Achieves outcomes through logical and reasoned arguments, negotiations or building on-going empathetic relationships.</li> </ul>
The positions in the next three grades require specialist and/or broad knowledge of school and/or kura practices and settings.		
5	<ul> <li>Positions at this grade tend to fall into two categories:</li> <li>1. Subject matter experts within a particular field. Operates independently and applies established principles in their area. These roles require either extensive practical experience or a tertiary level qualification plus experience.</li> <li>2. The first level of "management" where planning, controlling, implementing plans and/or projects are required.</li> <li>Staff supervision including the ability to develop, motivate and appraise performance is usually required.</li> <li>Clear accountability for results rest with these roles.</li> <li>In both categories influences medium-term decisions either through direct control or through expert advice.</li> </ul>	
6	<ul> <li>Positions at this grade manage functions within the school.</li> <li>Responsible for short- and long-term planning and the resulting outcomes for their function as well as a contribution to wider results.</li> <li>Responsible for policy and business development for their function within the school's overall business plans and objectives.</li> <li>Strong collaboration with other areas is essential to align priorities and achieve successful results.</li> </ul>	
7	<ul> <li>Positions at this grade are senior management roles with multifunctional responsibilities.</li> <li>Integrates several business functions and resolve internal conflicts.</li> <li>Assigns resources to optimise results rather than focusing on a single function and their outlook is typically on the medium-to long-term.</li> </ul>	



